
Summary of Experience

Jean Ryelandt has over 25 years of industry and consulting experience in supply chain management, manufacturing operations, network optimization, and global sourcing. He has been involved in a variety of efforts including strategy development (product specific and network optimization), layout and operation of the supply chain, and continuous improvement culture development including flow optimization and standardization of work (lean) in the aerospace-defense, mechanical engineering, pharmaceutical, chemical, plastic door and wholesale grocery industries for companies including Pfizer, Carrefour, Safran, Axa, and Dynaco. Jean is pragmatic with good project management and communication skills. He brings strong leadership and cultural sensitivity in managing complex and cross-functional projects and can operate effectively in French, English, and Dutch. Prior his recent career in consulting, Jean worked extensively for Pfizer in line roles including as European SC manager and also for Capgemini as a Business Management Consultant. In this last experience he had opportunities to approach other industrial domains as well as the re-insurance business. More recently, Jean developed a business model re-defining the Supply Chain concept within the framework of Lean philosophy and Project Management.

Selected Accomplishments

- Led an operations improvement effort for the Belgian plant of a major producer of high performance PVC doors that increased production by 32% where the top priority and starting point was to work on the culture (of teamwork) and atmosphere in the plant followed by education and implementation of several elements of lean production systems including cleaning and organizing, focus and operating discipline, integrated planning and yield improvement.
- Helped a key pharmaceuticals site as member of the Board of Directors achieve 20% more production with lower headcount within one year through improved planning & operating discipline with significant attention paid to human resource issues combined with focus on identifying and avoiding losses in production; enabled important inventory build to ensure buffer to supply the market during key transition period.
- Helped lead the manufacturing network optimization strategy for the resizing and reshaping of the European manufacturing organization of a leading pharmaceutical company playing a leading role in discussions about specific transfers while also developing and implementing a product-asset transfer process including the coordination of the transfers of production (site-to-site).
- Following the previous optimization strategy project, led the design and the implementation of a budgeting process for the plants in Europe then led and coordinated the volumes assumptions across Europe; both the optimization project and the budgeting process involved the 16 European plants of the group as well as more than 10 third party tollers.
- Led an improvement process for 6 plants (in Belgium, Germany and Sweden) in achieving objectives in terms of customer service level (reach 99.2 % in-stock) as member of the European supply chain team.
- Helped the leadership of a small pharmaceuticals firm evaluate their manufacturing strategy in terms of network optimization (what to make where) against the potential transfer of selected operations to a 3rd party toller.
- Helped another small pharmaceuticals firm (start-up) define and implement the foundation of an efficient supply chain/manufacturing strategy including how they can implement processes to optimise value-added to the product & minimise activities that are lower value process steps; helping create culture of SC; within three months, an embryo of supply chain was implemented and efficient in sustaining the first stage of the industrialization process.
- Led the analysis, and design of a deep re-organization of a manufacturing plant for a leading aerospace-defense industry manufacturer and gained approval from the CEO; the new design enabled better integration of planning and operations and contributed to alignment with significant ERP implementation.
- Led an As-Is – To-Be analysis of the organization and the management of the capacity of the distribution centers of a wholesale grocery group in Belgium.
- Led a group aiming to improve the communication between the Material's Management and the Production departments of an international pharmaceutical company that resulted in the design, development and implementation of a finite capacity planning tool that has been included in the company-made ERP.

Educational Background

MBA at Solvay Business School, University of Brussels
Industrial Engineer, Electronics, ECAM, Brussels